

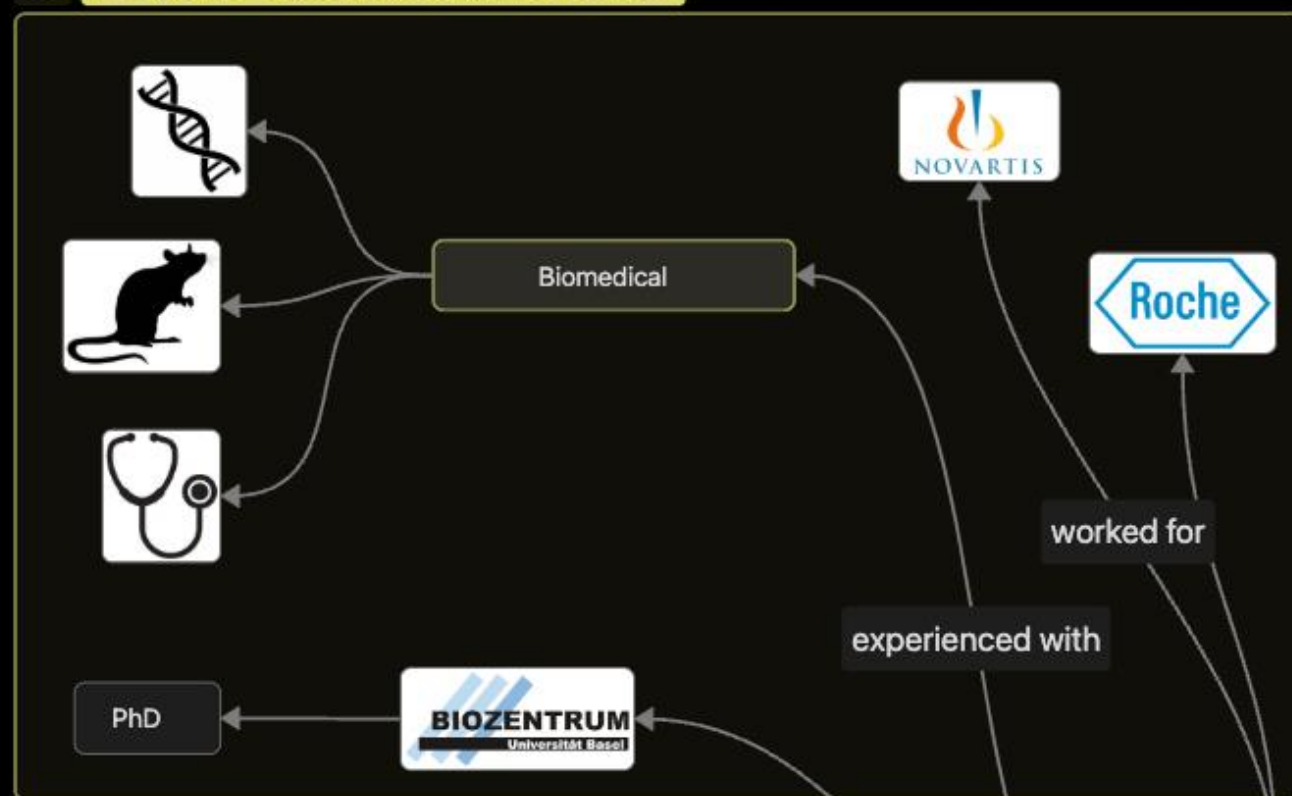
Intelligent Data For Life Sciences

Beyond the Hype, how Tailored Graph-AI Solutions Change the Game

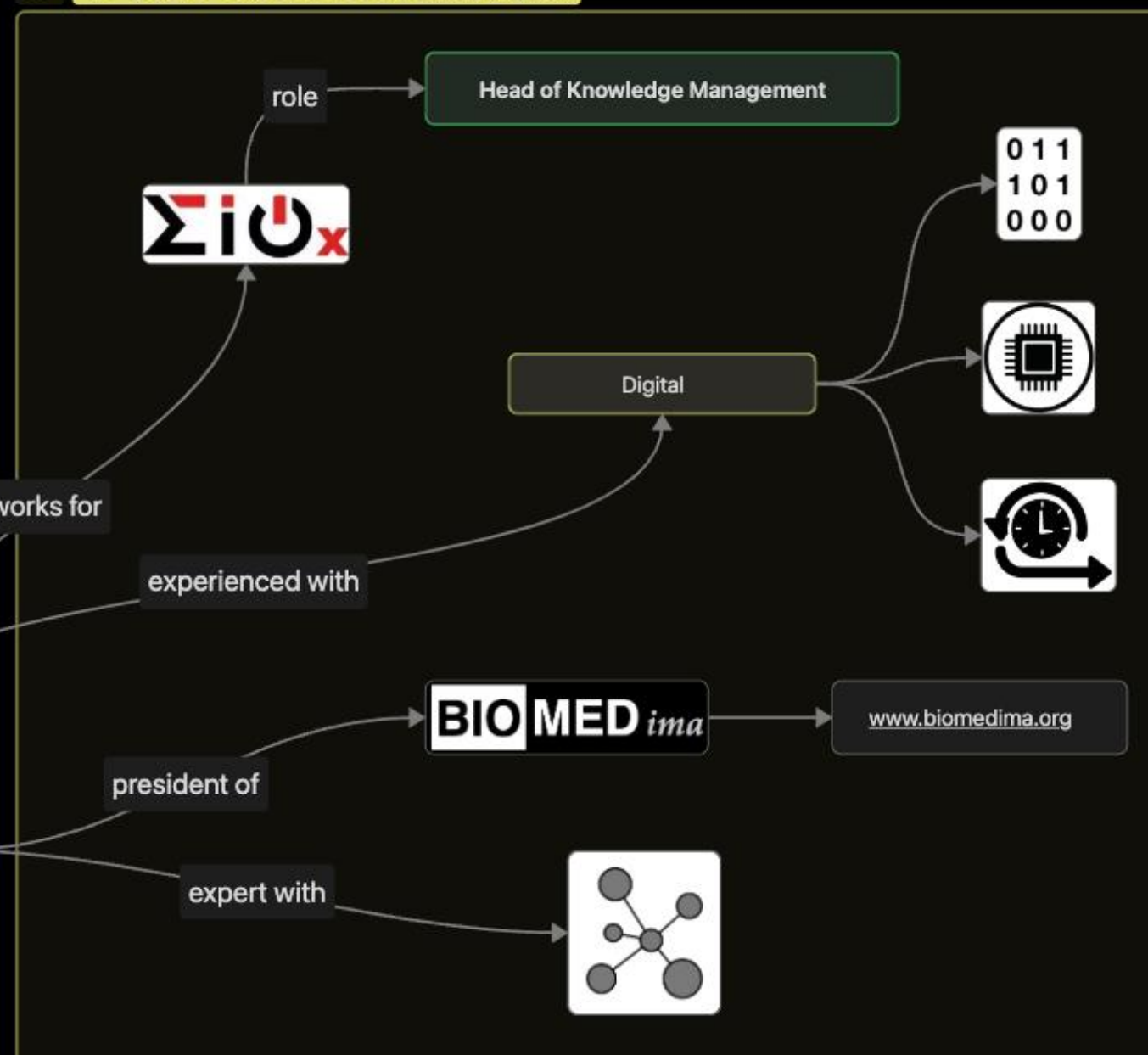
Cedric Berger, PhD, MBA

2025-11-20

26-years-experience in life science



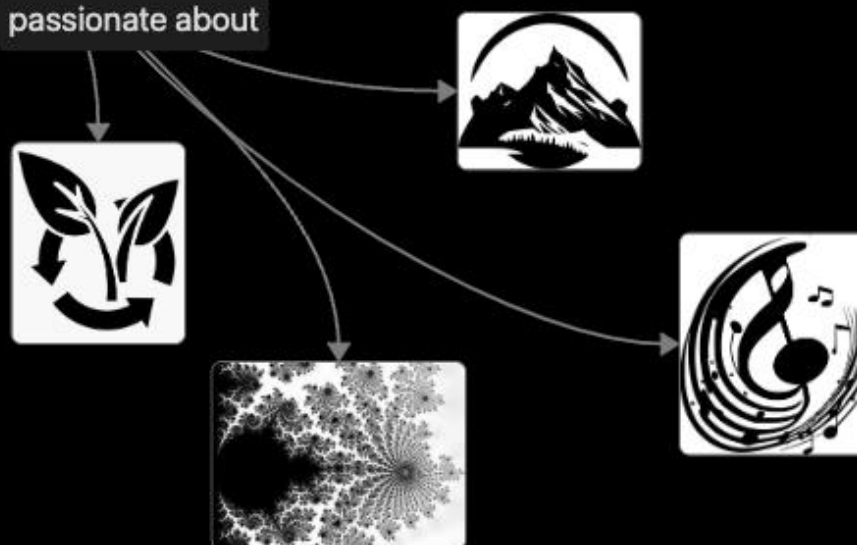
10-years-experience in data/digital



disclaiming

1. The opinions expressed in this presentation are solely those of the presenter.
2. Not an IT person

passionate about



Life Science Industry

(One) definition: Human (and ideally humane) care, public and private sectors, diagnosing, treating, ideally curing pathologies using drugs and devices.

**Global
Market**

Billions
of people with chronic diseases

\$ 10.55t
(2024 market)

Dedicated global, regional and
national
regulators and laws

**Drug
Dev.**

300 business capabilities
>30 business domains
>150 operational processes

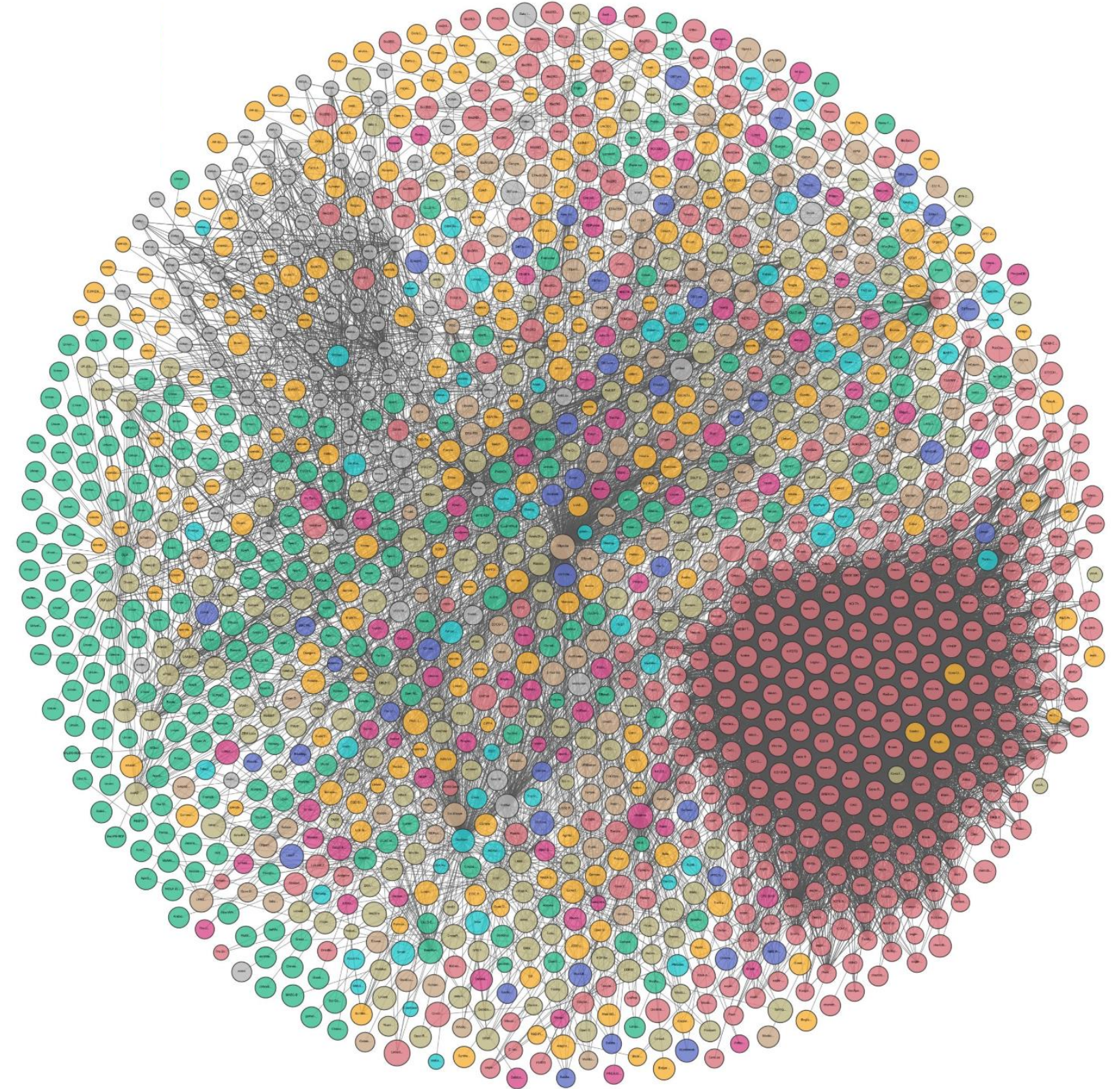
500 to > 6'000
IT systems per “big” pharma
100 petabytes to **exabytes**
of data annually

> 200
distinct data
standards


Life Science Open Data

The Linked Open Data Cloud

Legend



2016 - 2019

 Cornell University

We gratefully acknowledge support from the Simons Foundation, [member institutions](#), and all contributors.

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arXiv > cs > arXiv:2311.02082

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Computer Science > Artificial Intelligence

[Submitted on 20 Oct 2023 (v1), last revised 23 Nov 2023]

Semantic Modelling of Organizational Governance 4.0 -- Application

Miguel AP Oliveira, Stephane Manara, Bhaskar Kulkarni, Pralipta Jagdev, Cedric R. Bergman

Individuals and organizations cope with an ever increasing complexity of data management process yielding data quality issues related to multiple usages. Common data governance frameworks are not sufficient to manage this data. Yet, harnessing this complexity is necessary for data-driven decision making including generative artificial intelligence transformation. This paper presents a framework that enables metadata-driven, data-centric governance, and uses this framework to integrate 25 years of clinical data science methodologies and technologies leveraging context, including governance principles. Metadata-driven governance, FAIRification, lifecycle management, definitive metadata model is the keystone to data governance in a manner to adapt governance constraints to the changing data landscape.

Enterprise Upper Ontology

Metadata governance: upper ontology, master and reference data management

Governance Ontology

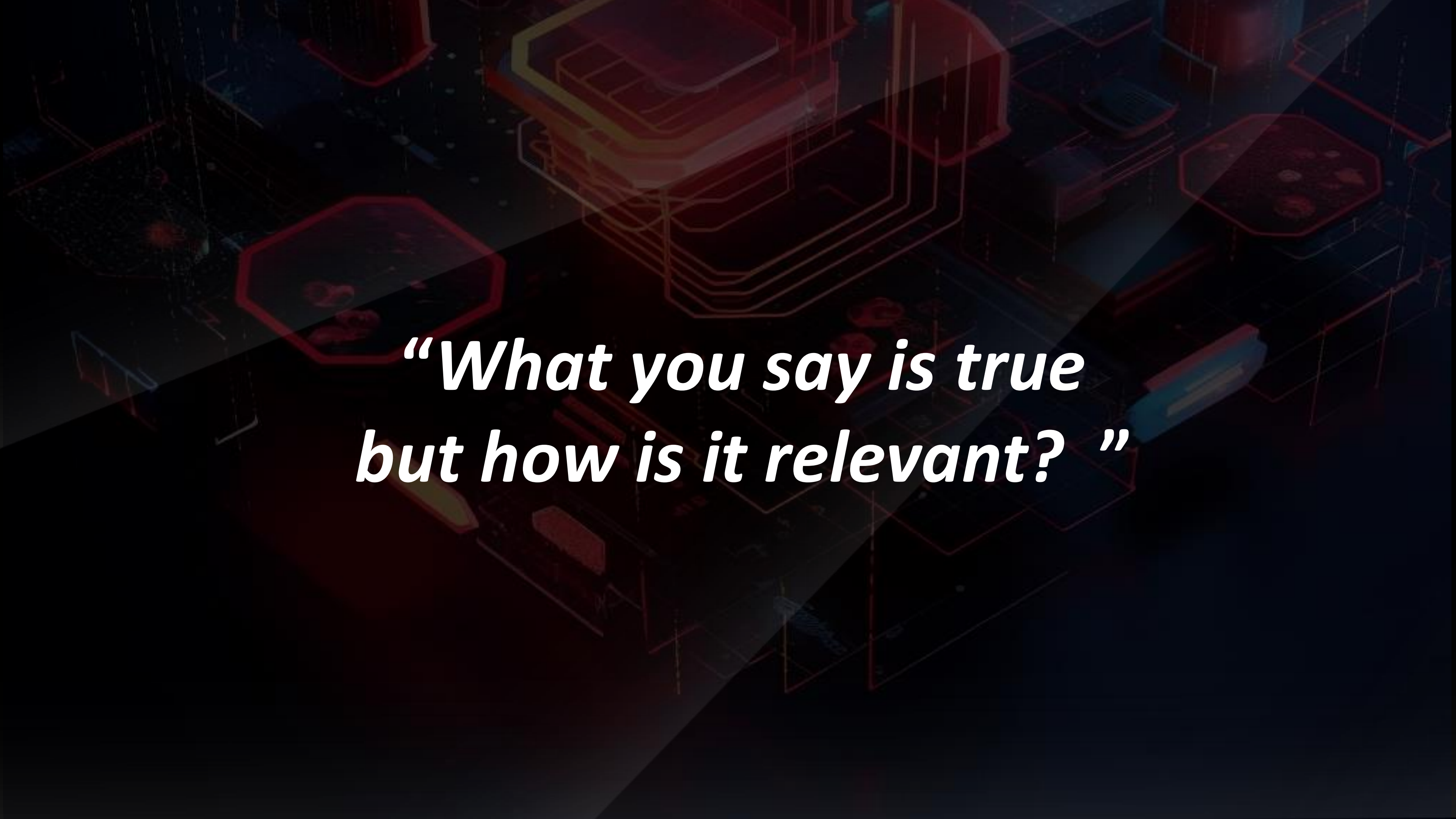
Principles, policies, laws, rules, checks, classifications, artefacts, roles, pointers to documents, URI builder, processes

| Domains and Concepts | Inventories and Catalogues | FAIRification Metadata | Taxonomies Ontologies | Models | Use Cases |
|---|---|---|--|--|---|
| Cross-industry business concepts grouped by domains in a one-to-many manner | <ul style="list-style-type: none">• Data Sets, Products• Systems, Applications• Roles• Processes and Tasks• Organization units• Technologies• Projects• Products, Brands• Customers• ... | Buckets of metadata to capture FAIR aspects <ul style="list-style-type: none">• Identification• Lifecycle• Controls• Provenance, lineage• Licensing• Anonymization• Controls, Access rights | Enterprise-specific cross-domain (OBO, BioPortal, MedDRA, ATC,...) | External (CDISC, IDMP, OMOP) and internal (Conceptual, Logical, Physical) structuring models | Project: <ul style="list-style-type: none">• Problem need, OKRs• Proposed solution• KPIs Domain: <ul style="list-style-type: none">• Operationalized solution• Benefit mapping |
| | | | Reference Lists <ul style="list-style-type: none">Enterprise-specific domain-specific flat lists | Master Data Schemas | Utils <ul style="list-style-type: none">Maintenance, demos |

Semantic basis

Enhanced dictionary featuring terms, syno- anto- hyper- hyponyms, one-to-many definitions and sources

<https://arxiv.org/abs/2311.02082v2>



***“What you say is true
but how is it relevant? ”***

Methodology

**A graph- and AI-based approach
for efficient, fit-for-purpose problem-solving in life sciences
that users can trust.**

EaaC

(Everything as a Code)

- Git-based
- Modular
- Share and reuse
- FAIR by design

KaaS

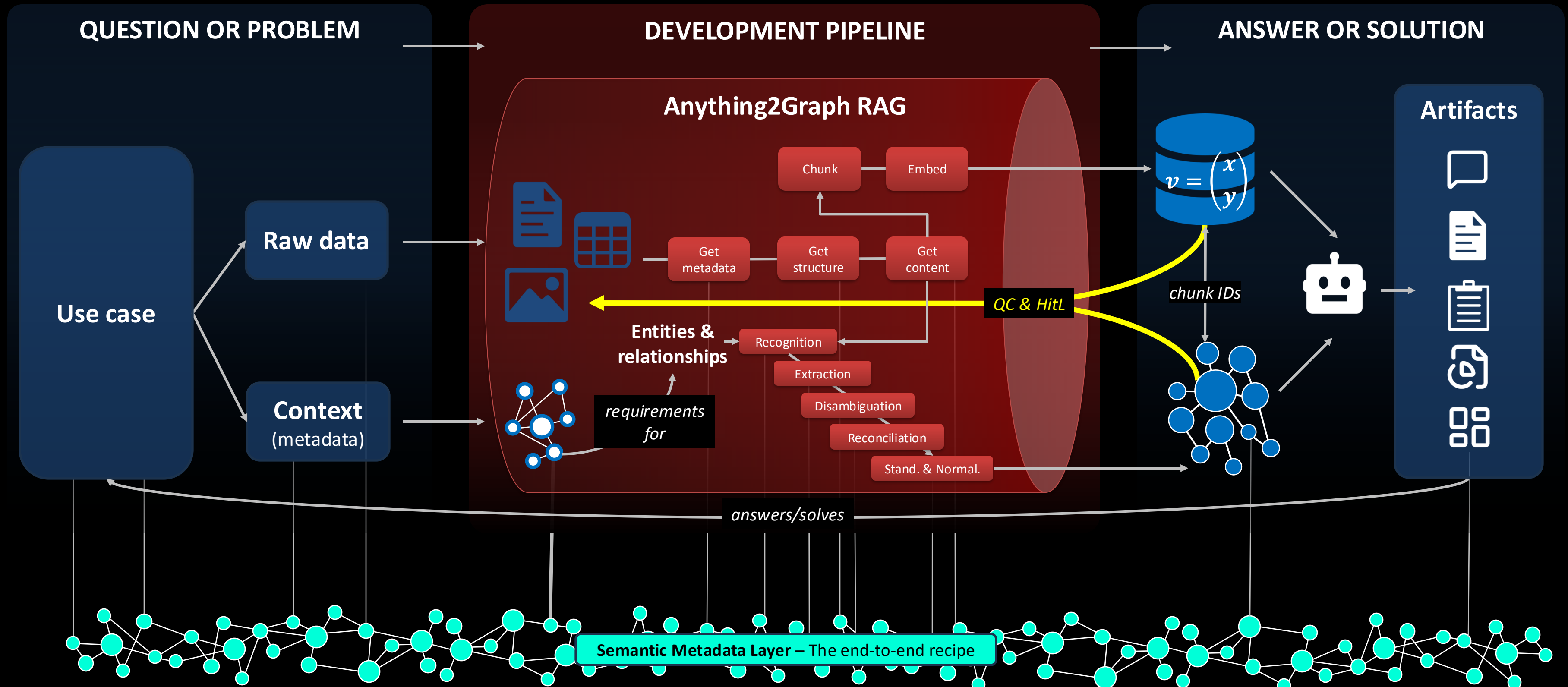
(Knowledge as a Service)

- Metadata first
- Use case specific
- Focus on added value
- Agile

Knowledge Elicitation

Data

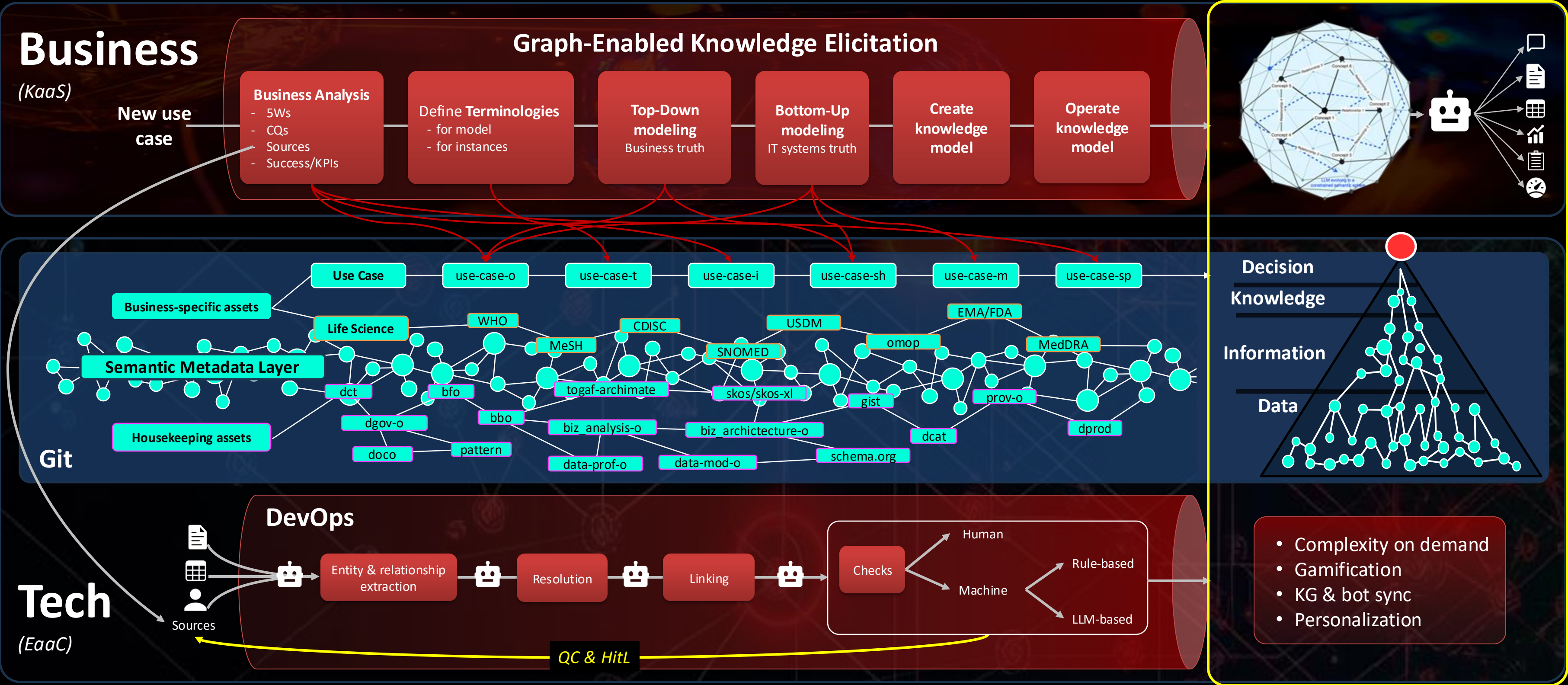
Method



Knowledge Flow

Data

Method



Guiding Principles

People – Ways of Thinking

Graph-
System-
Scientific-
Design-
thinking

Data – The New Oil

- Sobriety
- Sovereignty
- Metadata-governed
- Linked

Process – Heart of Business

- Missing granularity
- Changing by the day
- Indispensable to AI
- Main effort required

Tech – Pumps & Pipes

- Value depends on use
- Vendor lock-in
- Increases data complexity
- Raises tech debt
- Battle horse for IT careers

KM – The Why

- About context that provides meaning
- Collaborative/git
- Event-driven
- Plurality: many2many

Users yes, but not decision-makers

- Value/Wii4me
- Gamification
- Personalization
- On-demand

Org – Culture eats strategy at breakfast

- Sense & fit the culture
- Biz. vs. digital strategy
- No one-size-fits-all
- Dedicated OCM

AI – Churning out new stuff from old ones, in new forms, with noise

- CSA: risk-based validation
- Human in the loop
- Beware abuse, complacency and resources consumption



USE CASES

“Increasing entropy enables emergence”

Use Cases Catalog

1. Data Governance - Standards, data quality, FAIRification, provenance, RACI,...

2. Modelling and Linguistics: master and reference data management - Concept and vocabularies integration across domains

3. Business architecture - Business and IT ecosystem description and integration

4. Portfolio management - Molecules, studies, projects, program, applications, collaborations...

5. Inventories and cataloging - Any business and IT assets

6. Data mesh and productization - Data set, domains, roles, systems, customers...

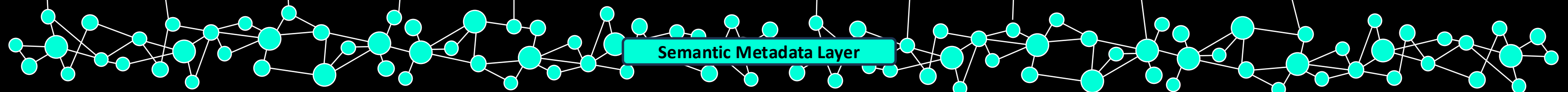
7. Clinical data mapping and integration - 25 years of legacy clinical study variables mapped with 20'000 semantic rules

8. Material supply management - Material, grade, packaging, supplier, trade name, unit price

9. Digital batch tracing and release - Raw material, API, bulk, semi-finished, pack., finished products

10. Monitoring business value delivery - Projects, success, KPIs, roles and responsibilities

11. Delivery resources optimization and simulation - Skills (from people and agents) management for optimal demand matching and delivery team creation



Integrating 25 years of Clinical Data

Problem:

Data collected upon clinical studies is subject to heavy regulation and constraints.

Clinical study data sets must be conformed to multiple predefined standards,

e.g. CDISC

- SDTM (Study Data Tabulation Model)
- ADaM (Analysis Data Model)

Need:

to

- 1) share the same understanding
- 2) manage changes
- 3) automatize

complex transformations between different clinical study data stages

Success:

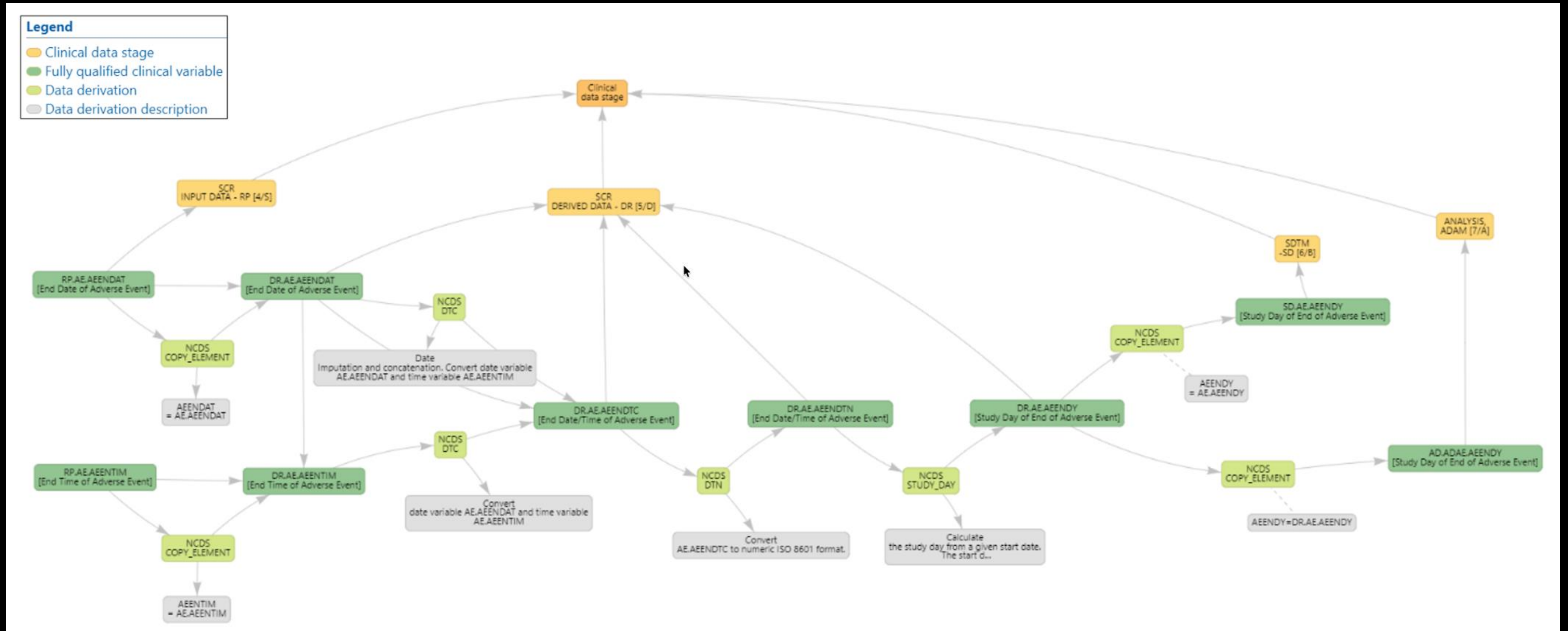
A human- and machine-readable mapping of clinical study data across multiple predefined formats and corresponding transformation.

Rich semantic annotation explaining these transformations using predefined rich metadata set.

KPIs:

- Reduced transformation error rate
- Increase transformation efficiency
- Prediction/simulation of data transformation
- Faster to market by pre-configuring, pre-populating IT systems on critical path

Integrating 25 years of Clinical Data (cont.)

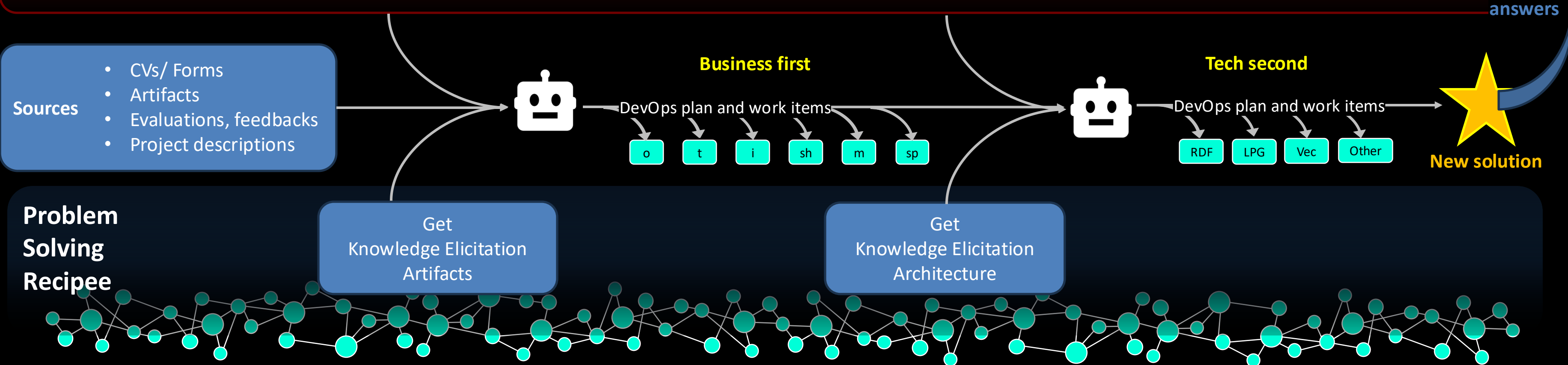


Medical practitioners collect adverse event data using date [RP.AE.AEENDAT] and time [RP.AE.AEENTIM] variables. These are copied to the Derived stage, combined into a single datetime value, converted to a numeric format, and used to calculate the study day of the adverse event's end [DR.AE.AEENDY]. This derived variable is then standardized for CDISC SDTM submission and further transformed for CDISC ADaM analysis use.

Knowledge Ops

Needs:

1. Given a named skill/competency, I want to know if we have it in the team? At what are level (1,2,3)? Who are individual(s) possessing it? Which project are they currently assigned to? and what is their current capacity/bandwidth?
2. Given skill/competency and capacity/bandwidth and given requirements for one new incoming request/project, what would be the ideal (virtual) team (humans and AI agents) to deliver the solution? What would be the best team based on existing resources? What are the gaps? What is needed to fill the gaps?
3. At portfolio level, given my teams, my skills and my AI agents, given newly incoming projects/demand, what do I miss and what do I need with regards to skill/competency



Knowledge Ops – Solution Screenshot

Cedric Berger

Knowledge master (lvl. 80)

Home

Explore

Asset

Resource

Pipeline

Reports

It seems like @orphan_project_name has no one assigned. Are you staffing this project? I can help you with that.

Yes, please

We're at luck! I've listed all MiGx employees proficient in HL7 FHIR. @Cedric Berger has this skill and is not assigned to a project. 5 other specialists are all assigned to the same project and this means they could potentially be assigned to @orphan_project_name

Ask me anything

Experience:* X i-employee:14142333 X

The knowledge graph for Cedric Berger shows a central node 'Cedric Berger' connected to various categories: Organization (Massachusetts General Hospital, Novartis, Roche, Medima, MIGxOrganization), Experience (Knowledge Management Lead, President, Clinical Scientist, Head of Knowledge Extraction and Integration, Enterprise Product Owner, Information Modeling and Governance), Languages (English, French, German), Education (PhD, Biophysics, EMBA Innovation & Technology, Master's degree, Biomedical/Medical Engineering), and skill_cv (Process automation, Stakeholder Management, Semantic Modeling, Project Management, Enterprise Digital Transformation, Leadership, Data Governance, Data Management, Data Standards, Generative AI). Other nodes include Basel, Novartis, Roche, Medima, MIGxOrganization, Knowledge Management Lead, President, Clinical Scientist, Head of Knowledge Extraction and Integration, Enterprise Product Owner, Information Modeling and Governance, University of Basel, Ecole polytechnique, PhD, Biophysics, EMBA Innovation & Technology, Master's degree, Biomedical/Medical Engineering, Data Governance, Data Management, Data Standards, Generative AI, Project Management, Enterprise Digital Transformation, Leadership, Stakeholder Management, Semantic Modeling, Process automation, English, French, German, and Languages.

Cedric Berger

cedric.berger@migx.ch

+41 [redacted]

Download resume

Expertise at the interface of biology, medicine and technology, applied to the management of data, information and knowledge.

Track record of improving processes and business practices using Knowledge Graphs and Artificial Intelligence in biomedical research, drug development and manufacturing.

read more

Allocation (2026)

| Month | Allocation (%) |
|-------|----------------|
| Jan | 0 |
| Feb | 0 |
| Mar | 100 |
| Apr | 100 |
| May | 100 |
| Jun | 100 |
| Jul | 100 |
| Aug | 100 |
| Sep | 100 |
| Oct | 100 |
| Nov | 100 |

Active Projects (0)

Past Projects (2)

Knowledge Management

Jan 13 2026 — December 29 2026

80% allocation

GSK

Jan 08 2026 — Mar 08 2026

20% allocation

Experience

Education

Languages

The background is a dark, abstract composition featuring a network of thin, glowing red and blue lines that resemble circuitry or data paths. These lines are interspersed with various geometric shapes, including hexagons, rectangles, and circles, some of which are filled with a translucent red or blue color. The overall effect is a sense of depth and complexity, with the elements appearing to float or be layered in a three-dimensional space.

Conclusion

*“The object is the horizon
where the subject disappears”*

A Problem-Solving Methodology

We propose here **a metadata-driven problem-solving methodology** leveraging **knowledge graphs** and **generative AI** based on two core principles: **EaaC** and **KaaS**

EaaC – Technical side

- Data & logic = code: oil & pumps/pipes are two sides of a knowledge coin
- Code is less ambiguous than NL:
 - better quality of Gen-AI outcomes
 - used to summarize and re-base Gen-AI conversations at specific control points
- Collaborative, git/branched: 1+1=3, knowledge economy, use-case and event driven



KaaS – Business side

- In a world of oblivion, the digital layer disconnects people from reality
People with true knowledge (i.e. representing reality with high fidelity) will thrive
- Knowledge flows, is multi-faceted, use-case specific, volatile as fast-changing reality
- We don't know what we don't know; acknowledging it is knowledge



Call for Action to Graph-Thinkers

Empower graph-thinkers to enable system-thinking and

- account for the complexity of our world and reveal the connections, dependencies, and feedback loops that are too complex for the human brains to identify and avoid simplistic, b&w thinking
- account for diversity, cognitive richness and human plurality that dominant techno-messianic trend, where providers act as both judges and parties, flattens out and steal meaning

Manage pluralism through ontologies

Acknowledge that anyone's knowledge (represented as a graph) carries uniqueness, subjectivity and shared (usually high-level) concepts enabling disambiguation and reconciliation of different points of view and interests.

```
"""
Integrate Cedric's and John's knowledge about "Product" from a business regulatory point of view and market
commercialization point of view
"""

import ISO identification of medicinal product
from CedricKG import Product
from JohnKG import Product

def parse_product_file_names(ttl_file):
    """Parse product_category-t.ttl to extract category URIs with labels and altLabels."""
    category_map = {}
```



Thanks for your Attention

which is not all we need but is
a rare, hence precious thing
nowadays...



<https://www.linkedin.com/in/cedricberg/>